Public meetings often do not meet the needs of residents or local officials.

Public comment agendas are dominated by narrow interests and negative remarks.

Large segments of the public are missing, especially low-income populations, immigrants and young people.

Many desire broad-based public participation and stronger collaboration.

**OPPORTUNITY FOR CHANGE**

**WHAT THEY ARE SAYING**

**LOCAL PUBLIC OFFICIALS (ELECTED AND NONELECTED)**

- Appreciate the value of public engagement
  - 77% are interested in hearing more about practices that have worked in other places.

- View the public as disengaged
  - 87% say that community members are too busy with day-to-day life to get involved in public decision making.

- Endorse more deliberative processes, but are cautious
  - 67% believe deliberative engagement can bring out fresh ideas; 60% think such approaches should be used for only a few public decisions.

**BOTH GROUPS**

- Feel local officials want to see improved public engagement

**LEADERS OF CIVIC AND COMMUNITY ORGANIZATIONS**

- Report that many local officials are trying to better engage the public
  - 41% say local officials seem to be making more of an effort to engage a wide variety of people.

- Find the relationship between the public and local government is deeply strained
  - 77% say the public has become angrier and mistrustful of local officials in recent years.

- Support more deliberative processes, but worry about lack of follow through
  - 83% think such approaches can result in better understanding of public concerns; 38% believe these processes may frustrate participants if officials don’t act on the results.

- Want more thoughtful, inclusive processes that foster dialogue, trust and better decisions
53% of local public officials have collaborated with community organizations to engage residents in dialogue.

61% of civic leaders say that working with a local official has been effective in building community trust.

90% of local public officials can think of an issue that lends itself well to deeper engagement, such as:

- Land use, housing and economic development
- Long-term community goal setting
- Finances and budgets

**Taking Action for Stronger Public Engagement**

**Local officials and their institutions can gain from:**
- Partnering with community-based organizations
- Hiring and training staff to increase public engagement skills
- Networking with colleagues who have effective practices
- Evaluating local efforts

**Civic leaders and their organizations can gain from:**
- Partnering with local officials
- Hiring and training staff to increase public engagement skills
- Networking and sharing resources with other organizations
- Evaluating local efforts

**Funders can make a difference by supporting:**
- Partnerships between public officials and local organizations
- Trainings and technical assistance
- Experiments, including use of online engagement tools
- Research, evaluation and knowledge sharing

**Read the Reports**

**For Local Officials:**
Testing the Waters
California Local Officials Experiment with New Ways to Engage the Public

**For Civic Leaders:**
Beyond Business as Usual
Leaders of California’s Civic Organizations Seek New Ways to Engage the Public in Local Governance

**For All:**
Executive Summaries
Key research findings and recommendations

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**About the research:** Survey and qualitative research conducted in 2012 with local public officials in California (elected and nonelected from cities and counties) and leaders of civic and community-based organizations interested in engaging residents on local issues.